



Ashe Memorial Hospital

WHEREAS, a healthy workforce and greater access to affordable health care are key to a successful North Carolina economy.

WHEREAS, in 2018, Ashe Memorial Hospital did its part to support that economy by providing more than over 13,000 emergency room visits in 2018. Ashe Memorial Hospital invested approximately 3.7 million in total community benefit to include unpaid cost of Medicare and Medicare and over 748,161 in charity care. This change would create a need to shift the cost for this care to those with insurance, resulting in higher premiums;

WHEREAS, in order to continue to provide access to high quality care in the community we serve, Ashe Memorial Hospital depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and the financial viability of hospital services;

WHEREAS, policies to expand eligibility for Medicaid would improve the health for more than 500,000 North Carolinians by making health insurance coverage available to them; while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity;

WHEREAS, policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our communities, such as labor/delivery and operating room services;

AND WHEREAS, policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Ashe Memorial Hospital's ability to provide care to all members of the community we serve.

BE IT THEREFORE RESOLVED that:

Ashe Memorial Hospital urges the North Carolina General Assembly to expand eligibility for Medicaid coverage in North Carolina, and

Ashe Memorial Hospital urges the North Carolina General Assembly and the Administration to support CON and oppose repeal or piecemeal deregulation, and Ashe Memorial Hospital urges the North Carolina General Assembly and the Administration to support policies that ensure adequate reimbursement for services provided to all patients,

This resolution shall be effective on and after its passage and shall be shared with the members of the North Carolina General Assembly and the Administration.

Donnie Johnson, Chair, Board of Trustees
Ashe Memorial Hospital



Ashe Memorial Hospital

April 29, 2019

As policies are considered in the North Carolina General Assembly, as Chief Executive Officer of Ashe Memorial Hospital, I encourage lawmakers to keep in mind that a healthy workforce and greater access to affordable health care are key to a successful Ashe County and North Carolina economy. Ashe Memorial Hospital is doing its part to support the economy by providing more than 13,000 emergency room visits in 2018. Ashe Memorial Hospital invested more than 3.7 million in total community benefit to include unpaid cost of Medicare and Medicaid and 748,161 in charity care. This change would create a need to shift the cost for care to those with insurance, resulting in higher premiums. To that end, in order to continue to provide access to high quality care in the community we serve, Ashe Memorial Hospital depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and financial viability of hospital services. Policies that would expand eligibility for Medicaid would improve the health of more than 500,000 North Carolinians by making health insurance coverage available to them; while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity. Policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our community, such as labor/ delivery rooms and operating rooms. Finally, policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Ashe Memorial Hospital's ability to provide care to all members of the community we serve.

To that end, I request that the North Carolina General Assembly and the Administration support policies that expand eligibility for Medicaid coverage in North Carolina, maintain CON and oppose repeal or piecemeal deregulation, and ensure adequate reimbursement for services provided to all patients.

Laura Lambeth, RN, BSN, MHS
Chief Executive Officer
Ashe Memorial Hospital

RESOLUTION OF THE BOARD OF TRUSTEES OF CHATHAM HOSPITAL, INCORPORATED

WHEREAS, Chatham Hospital, Inc. is a hospital based in Siler City, North Carolina and an affiliate and network hospital of the UNC Health Care System; and

WHEREAS, the Chatham Hospital, Inc. and UNC Health Care System's mission is to improve the health and wellbeing of North Carolinians and others whom we serve. We accomplish this first by prioritizing access to affordable, high quality care across the entire state of North Carolina. We do this through providing leadership and excellence in the interrelated areas of patient care, education, and research; and

WHEREAS, the UNC Health Care System, including affiliate hospitals, provided \$600,000,000 in uncompensated care to patients in FY2018, and believe that every patient who walks through our doors deserves equal, high quality levels of care; and

WHEREAS, we believe that protecting the health of communities such as Chatham County and the surrounding area and our state as a whole means protecting all hospitals and the citizens they serve. This requires a focus on chief health care initiatives such as closing the insurance coverage gap, maintaining the integrity of Certificate of Need laws, maintaining and expanding Medicaid supplemental payments to critical health care providers and protecting one of our state's strongest assets: affordable and accessible health insurance for our state employees and retirees; and

WHEREAS, strong, vibrant health care services in all areas of our state provide consistent access to primary and preventative care services close to home. Increased and protected access to primary and preventative services results in better health outcomes and lower health care costs for residents, taxpayers, employers and government payers; and

WHEREAS, the health of communities in other states that have previously expanded Medicaid have benefited through the overall increased health of Medicaid recipients, reduced emergency department use, increased detection of unknown or previously unaddressed health conditions, decreased medical debt holding and increase the ability to pay other non-medical bills. Our economy will also benefit as increasing health insurance coverage has been shown to have a return on investment of 1.5 to 2.0 for every dollar and has the potential to create 43,000 jobs in North Carolina by 2020; and

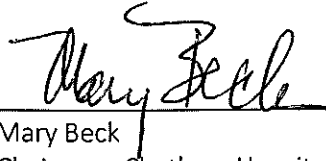
WHEREAS, Certificate of Need laws help to ensure regulation of the health care community. These laws ensure the vitality of pre-existing providers in offering health care services for all of our communities, providing care close to home, and simultaneously creating economic support for the communities who rely on it; and

WHEREAS, Medicaid supplemental payments are vital in the administrative health of hospitals who provide substantial levels of uncompensated care. Maintenance of these payment models are also critical in the recruitment and retention of physicians at a time of a looming physician shortage in our state. Expansion of supplemental payment programs can be accomplished through the Department of Health and Human Services working with newly contracted Medicaid managed-care companies; and

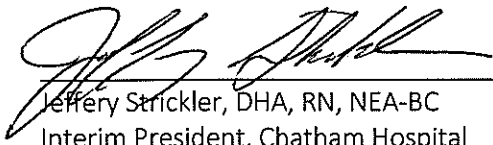
WHEREAS, as the proud employer of over 13,000 state employees, the UNC Health Care System is especially committed to working toward a long-term solution for our State Employees Health Plan, one that ensures affordability and accessibility for the families who need it most. We believe that the Plan will succeed best when all stakeholders are at the table, able to consider value-based approaches and come to an agreed-upon path forward that protects both patients and provider communities; and

THEREFORE, be it resolved that the Board of Directors of Chatham Hospital, Inc. encourages the Governor and General Assembly to make the health of every community in North Carolina a priority by supporting each of these policies either through legislation or policy changes.

This resolution was passed by the Board of Directors of Chatham Hospital, Inc. on the 16th day of April in the year of 2019 and will be sent to Governor Roy Cooper, all members of the North Carolina General Assembly with constituents in our service area as well as the Secretary of Health and Human Services, Mandy Cohen.



Mary Beck
Chairman, Chatham Hospital Board of Trustees



Jeffery Strickler, DHA, RN, NEA-BC
Interim President, Chatham Hospital

**RESOLUTIONS OF THE BOARD OF DIRECTORS
OF
RANDOLPH HOSPITAL, INC., d/b/a RANDOLPH HEALTH**

The following Resolutions were duly adopted by the Board of Directors of Randolph Hospital, Inc., d/b/a Randolph Health, a North Carolina nonprofit corporation (the "Corporation"), in a duly called regular meeting held on March 26, 2019.

WHEREAS, healthy citizens and access to affordable health care are key to the Randolph County economy;

WHEREAS, the Corporation estimates that 16% of Randolph County residents are uninsured, and many lack sufficient financial resources to obtain necessary health care;

WHEREAS, the Corporation estimates that, each year, it provides 7,600 emergency room visits to uninsured patients, approximately \$13,000,000 in uncompensated care, and \$4,000,000 in charity care;

WHEREAS, expanding Medicaid coverage would extend insurance to approximately 500,000 people across North Carolina, including many residents of Randolph County;

WHEREAS, research has shown that Medicaid expansion is associated with improved hospital financial performance in rural communities;

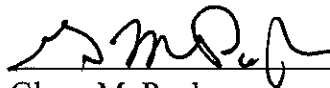
WHEREAS, closing the coverage gap would create 43,000 new jobs in North Carolina and generate billions of dollars in new North Carolina business activity; and

WHEREAS, federal funding will cover 90% of the cost for states to expand Medicaid to citizens who need access to affordable health insurance.

NOW, THEREFORE, BE IT RESOLVED, that the Corporation urges the North Carolina General Assembly to expand Medicaid in North Carolina as soon as possible.

The Resolutions were duly adopted by the Board of Directors of the Corporation effective on March 26, 2019, and have been attached to the written minutes for the duly called regular meeting of the Board of Directors on that date.

This the 26th day of March, 2019.



Glenn M. Pugh
Chair of the Board

Resolution

URGING NORTH CAROLINA GENERAL ASSEMBLY TO EXPAND MEDICAID COVERAGE

- WHEREAS, healthy citizens and access to affordable healthcare are key to the Cherokee County economy;
- WHEREAS, expanding Medicaid would extend insurance to approximately 500,000 people across North Carolina;
- WHEREAS, our hospital estimates that the cost of treating uninsured patients is more than \$17 million per year;
- WHEREAS, research has shown that Medicaid expansion is associated with improved hospital financial performance in rural communities;
- WHEREAS, closing the coverage gap would create 43,000 new jobs in the state and generate billions of dollars in new North Carolina business activity;
- WHEREAS, federal funding will cover 90% of costs for states to expand Medicaid to citizens who need access to affordable health insurance.

NOW, THEREFORE, BE IT RESOLVED BY THE 11th OF APRIL 2019 THAT:

Erlanger Western Carolina Hospital urges the North Carolina General Assembly to expand Medicaid in North Carolina as soon as possible.



Mark E. Kimball, FACHE
Erlanger Western Carolina Hospital
Chief Executive Officer



Michael J. Griffin
Erlanger Western Carolina Hospital
Board of Trustees, Chair



erlanger

Western Carolina Hospital



2460 Curtis Ellis Drive, Rocky Mount, NC 27804
252 962-8000 / www.nashunchealthcare.org

WHEREAS, Nash UNC Health Care is a hospital based in Rocky Mount, North Carolina and an affiliate and network hospital of the UNC Health Care System; and

WHEREAS, the Nash UNC Health Care and UNC Health Care System's mission is to improve the health and wellbeing of North Carolinians and others whom we serve. We accomplish this first by prioritizing access to affordable, high quality care across the entire state of North Carolina. We do this through providing leadership and excellence in the interrelated areas of patient care, education, and research; and

WHEREAS, the UNC Health Care System, including affiliate hospitals, provided \$600,000,000 in uncompensated care to patients in FY2018, and believe that every patient who walks through our doors deserves equal, high quality levels of care; and

WHEREAS, we believe that protecting the health of communities such as Nash County, Rocky Mount and our state as a whole means protecting all hospitals and the citizens they serve. This requires a focus on chief health care initiatives such as closing the insurance coverage gap, maintaining the integrity of Certificate of Need laws, maintaining and expanding Medicaid supplemental payments to critical health care providers and protecting one of our state's strongest assets: affordable and accessible health insurance for our state employees and retirees; and

WHEREAS, strong, vibrant health care services in all areas of our state provide consistent access to primary and preventative care services close to home. Increased and protected access to primary and preventative services results in better health outcomes and lower health care costs for residents, taxpayers, employers and government payers; and

WHEREAS, the health of communities in other states that have previously expanded Medicaid have benefited through the overall increased health of Medicaid recipients, reduced emergency department use, increased detection of unknown or previously unaddressed health conditions, decreased medical debt holding and increase the ability to pay other non-medical bills. Our economy will also benefit as increasing health insurance coverage has been shown to have a return on investment of 1.5 to 2.0 for every dollar and has the potential to create 43,000 jobs in North Carolina by 2020; and

WHEREAS, Certificate of Need laws help to ensure regulation of the health care community. These laws ensure the vitality of pre-existing providers in offering health care services for all of our communities, providing care close to home, and simultaneously creating economic support for the communities who rely on it; and

WHEREAS, Medicaid supplemental payments are vital in the administrative health of hospitals who provide substantial levels of uncompensated care. Maintenance of these payment models are also critical in the recruitment and retention of physicians at a time of a looming physician shortage in our state. Expansion of supplemental payment programs can be accomplished through the Department of Health and Human Services working with newly contracted Medicaid managed-care companies; and

WHEREAS, as the proud employer of over 13,000 state employees, the UNC Health Care System is especially committed to working toward a long-term solution for our State Employees Health Plan, one that ensures affordability and accessibility for the families who need it most. We believe that the Plan will succeed best when all stakeholders are at the table, able to consider value-based approaches and come to an agreed-upon path forward that protects both patients and provider communities; and

THEREFORE, be it resolved that the Board of Commissioners of Nash UNC Health Care encourages the Governor and General Assembly to make the health of every community in North Carolina a priority by supporting each of these policies either through legislation or policy changes.

This resolution was passed by the Executive Committee of the Board of Commissioners of Nash UNC Health Care on the 23rd day of April in the year of 2019, will be presented to the full Board of Commissioners of Nash UNC on the 2nd day of May in the year 2019 and is being sent to Governor Roy Cooper, all members of the North Carolina General Assembly with constituents in our service area as well as the Secretary of Health and Human Services, Mandy Cohen.

**RESOLUTIONS OF THE BOARD OF DIRECTORS OF
J. ARTHUR DOSHER MEMORIAL HOSPITAL**

The following Resolutions were duly adopted by the Board of Directors J. Arthur Doshier Memorial Hospital, a North Carolina tax-exempt township hospital (the "Hospital"), in a meeting held on March 26, 2019.

WHEREAS, healthy citizens and access to affordable health care are key to the Smithfield Township economy;

WHEREAS, the Hospital estimates that thousands of Brunswick County residents are uninsured, and many lack sufficient financial resources to obtain necessary health care;

WHEREAS, the Hospital estimates that, each year, it provides 2,534 emergency room visits to uninsured patients, approximately \$8,773,837 in uncompensated care, and \$758,694 in charity care;

WHEREAS, expanding Medicaid coverage would extend insurance to approximately 500,000 people across North Carolina, including many residents of Brunswick County;

WHEREAS, research has shown that Medicaid expansion is associated with improved hospital financial performance in rural communities;

WHEREAS, closing the coverage gap would create 43,000 new jobs in North Carolina and generate billions of dollars in new North Carolina business activity; and

WHEREAS, federal funding will cover 90% of the cost for states to expand Medicaid to citizens who need access to affordable health insurance.

NOW, THEREFORE, BE IT RESOLVED, that the Hospital urges the North Carolina General Assembly to expand Medicaid in North Carolina as soon as possible.

The Resolutions were duly adopted by the Board of Directors of the Hospital effective on March 26, 2019, and have been attached to the written minutes for the duly called regular meeting of the Board of Directors on that date.

This the 26th day of March, 2019.



Scott Starks, MD
Chair of the Board