



# Ashe Memorial Hospital

**WHEREAS**, a healthy workforce and greater access to affordable health care are key to a successful North Carolina economy.

**WHEREAS**, in 2018, Ashe Memorial Hospital did its part to support that economy by providing more than over 13,000 emergency room visits in 2018. Ashe Memorial Hospital invested approximately 3.7 million in total community benefit to include unpaid cost of Medicare and Medicare and over 748,161 in charity care. This change would create a need to shift the cost for this care to those with insurance, resulting in higher premiums;

**WHEREAS**, in order to continue to provide access to high quality care in the community we serve, Ashe Memorial Hospital depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and the financial viability of hospital services;

**WHEREAS**, policies to expand eligibility for Medicaid would improve the health for more than 500,000 North Carolinians by making health insurance coverage available to them; while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity;

**WHEREAS**, policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our communities, such as labor/delivery and operating room services;

**AND WHEREAS**, policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Ashe Memorial Hospital's ability to provide care to all members of the community we serve.

**BE IT THEREFORE RESOLVED that:**

Ashe Memorial Hospital urges the North Carolina General Assembly to expand eligibility for Medicaid coverage in North Carolina, and

Ashe Memorial Hospital urges the North Carolina General Assembly and the Administration to support CON and oppose repeal or piecemeal deregulation, and Ashe Memorial Hospital urges the North Carolina General Assembly and the Administration to support policies that ensure adequate reimbursement for services provided to all patients,

This resolution shall be effective on and after its passage and shall be shared with the members of the North Carolina General Assembly and the Administration.

Donnie Johnson, Chair, Board of Trustees  
Ashe Memorial Hospital



# Ashe Memorial Hospital

April 29, 2019

As policies are considered in the North Carolina General Assembly, as Chief Executive Officer of Ashe Memorial Hospital, I encourage lawmakers to keep in mind that a healthy workforce and greater access to affordable health care are key to a successful Ashe County and North Carolina economy. Ashe Memorial Hospital is doing its part to support the economy by providing more than 13,000 emergency room visits in 2018. Ashe Memorial Hospital invested more than 3.7 million in total community benefit to include unpaid cost of Medicare and Medicaid and 748,161 in charity care. This change would create a need to shift the cost for care to those with insurance, resulting in higher premiums. To that end, in order to continue to provide access to high quality care in the community we serve, Ashe Memorial Hospital depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and financial viability of hospital services. Policies that would expand eligibility for Medicaid would improve the health of more than 500,000 North Carolinians by making health insurance coverage available to them; while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity. Policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our community, such as labor/ delivery rooms and operating rooms. Finally, policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Ashe Memorial Hospital's ability to provide care to all members of the community we serve.

To that end, I request that the North Carolina General Assembly and the Administration support policies that expand eligibility for Medicaid coverage in North Carolina, maintain CON and oppose repeal or piecemeal deregulation, and ensure adequate reimbursement for services provided to all patients.

Laura Lambeth, RN, BSN, MHS  
Chief Executive Officer  
Ashe Memorial Hospital

## **UNC HCS AFFILIATES LEGISLATIVE RESOLUTION**

WHEREAS, Henderson County Hospital Corporation, d/b/a Margaret R. Pardee Memorial Hospital is a hospital based in Hendersonville, North Carolina and an affiliate and network hospital of the UNC Health Care System; and

WHEREAS, the Henderson County Hospital Corporation, d/b/a Margaret R. Pardee Memorial Hospital and UNC Health Care System's mission is to improve the health and wellbeing of North Carolinians and others whom we serve. We accomplish this first by prioritizing access to affordable, high quality care across the entire state of North Carolina. We do this through providing leadership and excellence in the interrelated areas of patient care, education, and research; and

WHEREAS, the UNC Health Care System, including affiliate hospitals, provided \$600,000,000 in uncompensated care to patients in FY2018, and believe that every patient who walks through our doors deserves equal, high quality levels of care; and

WHEREAS, we believe that protecting the health of communities such as Henderson County, and surrounding communities such as Polk, Rutherford, Transylvania Counties and our state as a whole means protecting all hospitals and the citizens they serve. This requires a focus on chief health care initiatives such as closing the insurance coverage gap, maintaining the integrity of Certificate of Need laws, maintaining and expanding Medicaid supplemental payments to critical health care providers and protecting one of our state's strongest assets: affordable and accessible health insurance for our state employees and retirees; and

WHEREAS, strong, vibrant health care services in all areas of our state provide consistent access to primary and preventative care services close to home. Increased and protected access to primary and preventatives services results in better health outcomes and lower health care costs for residents, taxpayers, employers and government payers; and

WHEREAS, the health of communities in other states that have previously expanded Medicaid have benefited through the overall increased health of Medicaid recipients, reduced emergency department use, increased detection of unknown or previously unaddressed health conditions, decreased medical debt holding and increase the ability to pay other non-medical bills. Our economy will also benefit as increasing health insurance coverage has been shown to have a return on investment of 1.5 to 2.0 for every dollar and has the potential to create 43,000 jobs in North Carolina by 2020; and


WHEREAS, Certificate of Need laws help to ensure regulation of the health care community. These laws ensure the vitality of pre-existing providers in offering health care services for all of our communities, providing care close to home, and simultaneously creating economic support for the communities who rely on it; and

WHEREAS, Medicaid supplemental payments are vital in the administrative health of hospitals who provide substantial levels of uncompensated care. Maintenance of these payment models are also critical in the recruitment and retention of physicians at a time of a looming physician shortage in our state. Expansion of supplemental payment programs can be accomplished through the Department of Health and Human Services working with newly contracted Medicaid managed-care companies; and

WHEREAS, as the proud employer of over 13,000 state employees, the UNC Health Care System is especially committed to working toward a long-term solution for our State Employees Health Plan, one that ensures affordability and accessibility for the families who need it most. We believe that the Plan will succeed best when all stakeholders are at the table, able to consider value-based approaches and come to an agreed-upon path forward that protects both patients and provider communities; and


THEREFORE, be it resolved that the Board of Directors of Henderson County Hospital Corporation, d/b/a Margaret R. Pardee Memorial Hospital encourages the Governor and General Assembly to make the health of every community in North Carolina a priority by supporting each of these policies either through legislation or policy changes.

This resolution was passed by the Board of Directors of Henderson County Hospital Corporation, d/b/a Margaret R. Pardee Memorial Hospital on the 1<sup>st</sup> day of May in the year of 2019, and will be sent to Governor Roy Cooper, all members of the North Carolina General Assembly with constituents in our service area as well as the Secretary of Health and Human Services, Mandy Cohen.

 (SEAL)  
**Jack Summey, Chair**  
Henderson County Hospital Corporation d/b/a  
Margaret R. Pardee Memorial Hospital  
Board of Directors

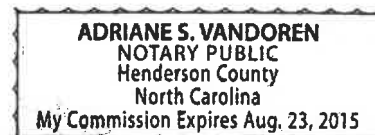
DATE: 5.1.2019

Jack Summey, Chair of the Pardee Board of Directors, personally appeared before me, this the 1<sup>st</sup> day of May, 2019.

 (SEAL)  
**Adriane S. VanDoren**  
Notary Public

DATE: 5/1/2019

My Commission Expires: November 1, 2020





## RESOLUTION OF THE OUTER BANKS BOARD OF DIRECTORS

**WHEREAS**, The Outer Banks Hospital is a not for profit, full service, community hospital serving a year round population of 39,000 and summer season population of 300,000, and

**WHEREAS**, the mission of The Outer Banks Hospital is "To enhance the quality of life for the residents and visitors of Dare County and the surrounding region by promoting wellness and providing the highest quality healthcare services"; and

**WHEREAS**, rural eastern North Carolina has been one of the most difficult health care markets in the United States, where poverty is a reality for many in our communities and access to quality care is often the difference between life and death; and

**WHEREAS**, proposed changes to the North Carolina State Health Plan would remove more than \$400 million annually from Health Care systems across North Carolina, with an overall impact of nearly \$70 million in eastern North Carolina; and

**WHEREAS**, North Carolina's Certificate of Need law ensures that all North Carolinians have access, no matter payor sources, to life-saving health care services, such as trauma and emergency care, obstetric and neonatal care, rehabilitation care, cardiac and cancer care in all inpatient and outpatient health care settings, and

**WHEREAS**, the development of a North Carolina strategy for closing this coverage gap in our state will allow us to strengthen and protect our economic prosperity and preserve the freedoms and opportunities that are cherished by the people and businesses of our state; and,

**WHEREAS**, expanding access to health insurance for residents of North Carolina, including over 1,000 in Dare County, who are unable to afford it today will result in new access to primary care services for the state's most vulnerable populations, better health outcomes and lower health care costs for employers and taxpayers, and

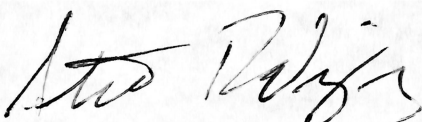
**WHEREAS**, covering the uninsured means better premium value for North Carolinians with private health insurance by lowering costs for everyone; and,

**WHEREAS**, closing the coverage gap would create 43,000 new jobs in the state and generate billions of dollars in new North Carolina business activity;

**NOW THEREFORE, BE IT RESOLVED** that the Outer Banks Hospital Board of Directors urges the Governor and the General Assembly to support legislation that protects rural health care, such as House Bill 184 *Study State Health Plan Design* which promotes a partnership between State Employees, the State Health Plan and providers to build a smarter health plan that promotes better health and manages cost; and

**BE IT FURTHER RESOLVED** that the Outer Banks Hospital Board of Directors urges the Governor and the General Assembly to close the insurance coverage gap through the passage of Medicaid expansion or other legislation that increases access to affordable health insurance.

PASSED BY THE OUTER BANKS HOSPITAL BOARD OF TRUSTEES ON THE 26<sup>TH</sup> DAY OF April IN THE YEAR 2019 AND WILL BE SENT TO THE HONORABLE GOVERNOR ROY COOPER AND ALL MEMBERS OF THE NORTH CAROLINA GENERAL ASSEMBLY SERVING THE OUTER BANKS HOSPITAL SERVICE AREA.



Steve Rodriguez, Chairman

The Outer Banks Hospital





**DURHAM COUNTY  
HOSPITAL CORPORATION**

*Your Community Health System*

**WHEREAS**, Duke Regional Hospital is a 369-bed private, not-for-profit hospital located in Durham, North Carolina and is a member of Duke University Health System which provides care to Medicaid recipients through its acute care hospital, emergency department, outpatient department, home health agency, and affiliated physician practices across 32 counties in North Carolina, and

**WHEREAS**, in the last fiscal year Duke Regional Hospital provided approximately \$23.2 million in charity care to 44,774 patient accounts and \$14.7 million in non-reimbursed cost of treating Medicaid patients, and

**WHEREAS**, in order to continue to provide access to high quality care in the communities we serve, Duke Regional Hospital depends on community and elected leaders to support policies that promote healthier patient outcomes achieved through increased access to health insurance, and

**WHEREAS**, policies to expand eligibility for Medicaid would improve the health of more than 500,000 North Carolinians by making health insurance coverage available to them while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity, and

**WHEREAS**, policies that ensure adequate reimbursement for services provided to all patients, including Medicaid recipients, will maintain Duke Regional's ability to provide care to all members of the communities we serve.

**BE IT THEREFORE RESOLVED that:**

The Durham County Hospital Corporation Board of Trustees, Duke Regional Hospital's governing board, urges the North Carolina General Assembly and Governor to expand eligibility for Medicaid coverage in North Carolina, and

The Durham County Hospital Corporation Board of Trustees urges the North Carolina General Assembly and Governor to support policies that ensure adequate reimbursement for services provided to all patients.

This resolution was adopted by the Durham County Hospital Corporation Board of Trustees on the 26 day of April in the year 2019 and shall be shared with the members of the North Carolina General Assembly and Governor.

Alan L. Portnoy, Ph.D.

Board Chair, Durham County Hospital Corporation

Date

919-470-4000

3643 N. Roxboro Road

Durham, North Carolina

27704-2763

# Resolution

## URGING NORTH CAROLINA GENERAL ASSEMBLY TO EXPAND MEDICAID COVERAGE

- WHEREAS, healthy citizens and access to affordable healthcare are key to the Cherokee County economy;
- WHEREAS, expanding Medicaid would extend insurance to approximately 500,000 people across North Carolina;
- WHEREAS, our hospital estimates that the cost of treating uninsured patients is more than \$17 million per year;
- WHEREAS, research has shown that Medicaid expansion is associated with improved hospital financial performance in rural communities;
- WHEREAS, closing the coverage gap would create 43,000 new jobs in the state and generate billions of dollars in new North Carolina business activity;
- WHEREAS, federal funding will cover 90% of costs for states to expand Medicaid to citizens who need access to affordable health insurance.

NOW, THEREFORE, BE IT RESOLVED BY THE 11<sup>th</sup> OF APRIL 2019 THAT:

Erlanger Western Carolina Hospital urges the North Carolina General Assembly to expand Medicaid in North Carolina as soon as possible.



Mark E. Kimball, FACHE  
Erlanger Western Carolina Hospital  
Chief Executive Officer



Michael J. Griffin  
Erlanger Western Carolina Hospital  
Board of Trustees, Chair



erlanger

Western Carolina Hospital

**RESOLUTIONS OF THE BOARD OF DIRECTORS  
OF  
RANDOLPH HOSPITAL, INC., d/b/a RANDOLPH HEALTH**

The following Resolutions were duly adopted by the Board of Directors of Randolph Hospital, Inc., d/b/a Randolph Health, a North Carolina nonprofit corporation (the "Corporation"), in a duly called regular meeting held on March 26, 2019.

**WHEREAS**, healthy citizens and access to affordable health care are key to the Randolph County economy;

**WHEREAS**, the Corporation estimates that 16% of Randolph County residents are uninsured, and many lack sufficient financial resources to obtain necessary health care;

**WHEREAS**, the Corporation estimates that, each year, it provides 7,600 emergency room visits to uninsured patients, approximately \$13,000,000 in uncompensated care, and \$4,000,000 in charity care;

**WHEREAS**, expanding Medicaid coverage would extend insurance to approximately 500,000 people across North Carolina, including many residents of Randolph County;

**WHEREAS**, research has shown that Medicaid expansion is associated with improved hospital financial performance in rural communities;

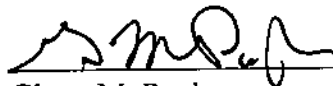
**WHEREAS**, closing the coverage gap would create 43,000 new jobs in North Carolina and generate billions of dollars in new North Carolina business activity; and

**WHEREAS**, federal funding will cover 90% of the cost for states to expand Medicaid to citizens who need access to affordable health insurance.

**NOW, THEREFORE, BE IT RESOLVED**, that the Corporation urges the North Carolina General Assembly to expand Medicaid in North Carolina as soon as possible.

The Resolutions were duly adopted by the Board of Directors of the Corporation effective on March 26, 2019, and have been attached to the written minutes for the duly called regular meeting of the Board of Directors on that date.

This the 26<sup>th</sup> day of March, 2019.



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Glenn M. Pugh  
Chair of the Board



Whereas, WakeMed Health & Hospitals (WakeMed) is an 941-bed private, not-for-profit health care system based in Wake County, North Carolina, and

Whereas, *WakeMed's mission is to improve the health and well-being of our community with outstanding and compassionate care to all, and*

Whereas, *WakeMed is Wake County's safety net hospital system caring for the majority of the county's uninsured and underinsured residents, and*

Whereas, *WakeMed's FY 2018 Community Benefit report demonstrates that WakeMed provided over \$90 million in direct charity care to patients without insurance for FY 2018, and*

Whereas, *expanding access to health insurance for the residents of North Carolina who are unable to afford it today will result in new access to primary care services for the state's most vulnerable population, better health outcomes and lower health care costs for employers and taxpayers, and*

Whereas, *North Carolina's Certificate of Need law is proven to keep health care costs low by ensuring services are only developed as needed due to population growth and demand, and*

Whereas, *North Carolina's Certificate of Need law ensures that all North Carolinians have access, no matter payor source, to life-saving health care services, such as trauma and emergency care, obstetric and neonatal care, rehabilitation care, cardiac and cancer care in all inpatient and outpatient health care settings, and*

Whereas, *any changes to North Carolina's Certificate of Need law will hurt the ability of WakeMed and community hospitals through the state to fulfill their missions of meeting their community's health care needs;*

Now therefore, be it resolved that the Board to Directors of WakeMed Health & Hospitals urges the Governor and General Assembly to close the insurance coverage gap by expanding Medicaid and to preserve and protect North Carolina's Certificate of Need law which will better help WakeMed and other North Carolina safety-net hospitals provide access to health care to our State's most vulnerable citizens.

This resolution was passed by the Board of Directors of WakeMed Health & Hospitals on the 2nd day of April in the year 2019 and will be sent to Governor Cooper and all state Senators and Representatives with constituents in WakeMed's service area.

Brenda C. Gibson  
(Chair)



## Hospitals and health systems support N.C. legislative proposal to expand health insurance access to working families

By [NCHA](#) on April 9, 2019 / [Advocacy](#), [General Assembly](#), [Medicaid](#), [News Releases](#)

*Closing the coverage gap is a priority for healthcare providers*

Raleigh, NC – April 9, 2019 – The North Carolina Healthcare Association endorses **House Bill 655: NC Health Care for Working Families Act** as a common-sense option to close the coverage gap and increase affordable access to health insurance for working individuals and families in North Carolina. By covering hard-working North Carolinians like farmers, fisherman, clergy, and veterans, this bill moves North Carolina in the right direction. “We know that people who have health insurance coverage are more likely to get the primary and preventive care they need to get and stay healthy,” said Steve Lawler, NCHA president. “Other states that have created expanded coverage options are already seeing significant improvements in health outcomes as a result.”

As the primary healthcare safety net in their communities, North Carolina’s hospitals and health systems see firsthand the results when individuals lack access to preventive physical and mental health care. For example, nearly 144,000 North Carolinians with mental illness or substance use disorders fall in the coverage gap. Without insurance, many resort to seeking expensive crisis care in increasingly crowded emergency departments across our state.

Providing coverage for this population will give even more hard-working North Carolinians access to value-based care options that other groups, including Medicare and traditional Medicaid, have provided.

“For too long, North Carolinians have supported other states’ coverage expansion efforts,” said Lawler. “It is time to put that investment to work for our neighbors, supporting them in taking control of their health and wellness. We support a bipartisan approach to getting this done.”



# NCNA News

## Nursing Organizations Unite to Support Closing the Coverage Gap

*April 16, 2019*

RALEIGH, N.C. – Nursing groups from across NC are calling on legislators to act now to provide affordable health insurance to more than 500,000 North Carolinians who are currently uninsured. As nurses, we see firsthand the devastating economic and health outcomes that affect people who fall in the coverage gap. Closing the gap will also help rural hospitals keep their doors open. With so many uninsured North Carolinians living in rural areas of the state, rural hospitals often struggle to compensate for patients who can't afford to pay for their care.



The chance to provide a safety net for hundreds of thousands of North Carolina's most vulnerable communities is rare, and we strongly feel that the North Carolina General Assembly should take this opportunity seriously. Many groups have called for different strategies to close the coverage gap, but only one politically-viable option has been put forward this session, and we are proud to stand behind HB 655, the NC Health Care of Working Families Act.

The day HB 655 was introduced, Rep. Donna White (R-Johnston), one of our fellow nurses and a primary sponsor of the bill, said, "We really need this bill. It is the bill of a lifetime for anybody that's in healthcare."

It takes courage for legislators to push for this type of bill, and we salute Rep. White and her primary co-sponsors, Rep. Donny Lambeth (R-Forsyth), Rep. Josh Dobson (R-McDowell), and Rep. Greg Murphy (R-Pitt), for prioritizing this issue.

The nursing organizations signing on to support this legislation include:

- North Carolina Nurses Association
- North Carolina Chapter of the National Association of Pediatric Nurse Practitioners
- North Carolina League for Nursing
- Association for Home & Hospice Care of North Carolina
- Academy of Medical-Surgical Nurses Triangle Chapter
- North Carolina Affiliate of the American College of Nurse-Midwives
- North Carolina Assisted Living Association
- School Nurse Association of North Carolina
- North Carolina Chapter of the National Association of Clinical Nurse Specialists
- North Carolina Emergency Nurses Association
- North Carolina Organization for Nurse Leaders

- North Carolina Association of Nurse Anesthetists
- NCNA Council of Nurse Practitioners

For more information or to schedule an interview, please contact Chris Cowperthwaite, Manager of Communications and Outreach, at [chriscowperthwaite@ncnurses.org](mailto:chriscowperthwaite@ncnurses.org) or 919.821.4250.





**University of North Carolina Health Care System  
2019 Legislative and Policy Initiatives**

WHEREAS, the University of North Carolina Health Care System is the State's Health Care System, based in Chapel Hill, North Carolina; and

WHEREAS, the UNC Health Care System's mission is to improve the health and wellbeing of North Carolinians and others whom we serve. We accomplish this first by prioritizing access to affordable, high quality care across the entire state of North Carolina. We do this through providing leadership and excellence in the interrelated areas of patient care, education, and research; and

WHEREAS, the UNC Health Care System, including affiliate network hospitals, provided approximately \$600,000,000 in charity care to patients in FY2018 and believe that every patient who walks through our doors deserves equal levels of care; and

WHEREAS, we believe that protecting the health of communities throughout North Carolina means protecting all hospitals and the citizens they serve. This requires a focus on chief health care initiatives such as closing the insurance coverage gap, maintaining the integrity of Certificate of Need laws, maintaining expanding supplemental payments to critical health care providers and protecting one of our state's strongest assets: affordable and accessible health insurance for our state employees and retirees; and

WHEREAS, strong, vibrant health care services in all areas of our state provide consistent access to primary and preventative care services close to home. Increased and protected access to primary and preventative services results in better health outcomes and lower health care costs for residents, taxpayers, employers and government payors; and

WHEREAS, the health of communities in other states that have previously expanded Medicaid have benefited through the overall increased health of Medicaid recipients, reduced emergency department use, increased detection of unknown or previously unaddressed health conditions, decreased medical debt holding and increase the ability to pay other non-medical bills. Our economy will also benefit as increasing health insurance coverage has been shown to have a return on investment of 1.5 to 2.0 for every dollar and has the potential to create 43,000 jobs in North Carolina by 2020; and

WHEREAS, Certificate of Need laws help to maintain regulation of the health care community. These laws ensure the vitality of pre-existing providers in offering health care services for all of our communities, providing care close to home, and simultaneously creating economic support for the communities who rely on it; and



WHEREAS, Medicaid supplemental payments are vital in the administrative health of hospitals who provide substantial levels of uncompensated care. Maintenance of these payment models are also critical in the recruitment and retention of physicians at a time of a looming physician shortage in our state. Expansion of supplemental payment programs can be accomplished through the Department of Health and Human Services working with newly contracted Medicaid managed-care companies; and

WHEREAS, as the proud employer of over 13,000 state employees, the UNC Health Care System is especially committed to working toward a long-term solution for our State Employees Health Plan, one that ensures affordability and accessibility for the families who need it most. We believe that the Plan will succeed best when all stakeholders are at the table, able to consider value-based approaches and come to an agreed-upon path forward that protects both patients and provider communities; and

THEREFORE, be it resolved that the Board of Directors of the UNC Health Care System encourages the Governor and General Assembly to make the health of every community in North Carolina a priority by supporting each of these policies either through legislation or policy changes.

This resolution was endorsed by the Board of Directors of the UNC Health Care System and will be sent to Governor Roy Cooper, all members of the North Carolina General Assembly as well as the Secretary of Health and Human Services, Mandy Cohen.

ADOPTED UNANIMOUSLY, THIS 5TH DAY OF APRIL, TWO THOUSAND AND NINETEEN.

A handwritten signature in black ink, appearing to read "Charles D. Owen III", written over a horizontal line.

Charles D. Owen, III  
Chair, Board of Directors

A handwritten signature in black ink, appearing to read "A. Wesley Burks", written over a horizontal line.

A. Wesley Burks, MD  
Chief Executive Officer



**Kernersville Medical Center**

1750 Medical Parkway  
Kernersville, NC 27284

A department of  
Novant Health Forsyth Medical Center

As policies are considered in the North Carolina General Assembly, as president of (facility), I encourage lawmakers to keep in mind that a healthy workforce and greater access to affordable health care are key to a successful (county or city) and North Carolina economy. Novant Health Kernersville Medical Center is doing its part to support that economy by providing emergency room care to 13% of our patients who are uninsured and, in 2018, and investing approximately \$884 million in total community benefit to include unpaid cost of Medicare and Medicaid and \$154.7 million in charity care throughout the Novant Health system, which creates the need to shift the cost for this care to those with insurance, resulting in higher premiums. To that end, in order to continue to provide access to high quality care in the communities we serve, Novant Health Kernersville Medical Center depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and the financial viability of hospital services. Policies that would expand eligibility for Medicaid would improve the health of more than 500,000 North Carolinians by making health insurance coverage available to them; while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity. Policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our communities, such as surgical care, imaging services, emergency room visits and outpatient care.

Finally, policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Novant Health Kernersville Medical Center's ability to provide care to all members of the communities we serve.

To that end, I request that the North Carolina General Assembly and the Administration support policies that expand eligibility for Medicaid coverage in North Carolina, maintain CON and oppose repeal or piecemeal deregulation, and ensure adequate reimbursement for services provided to all patients.

A handwritten signature in black ink that reads 'Kirsten Royster'.

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Kirsten Royster  
President and Chief Operating Officer  
Novant Health Kernersville Medical Center

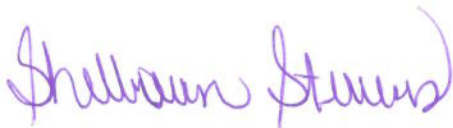
April 8, 2019

**Brunswick Medical Center**

240 Hospital Drive NE  
Bolivia, NC 28422

As policies are considered in the North Carolina General Assembly, as president of Novant Health Brunswick Medical Center, I encourage lawmakers to keep in mind that a healthy workforce and greater access to affordable health care are key to a successful Brunswick County and North Carolina economy. Novant Health Brunswick Medical Center is doing its part to support the economy by providing more than 32,000 emergency room visits in 2018. Novant Health invested approximately \$884 million in total community benefit to include unpaid cost of Medicare and Medicaid and \$154.7 million in charity care. This change would create a need to shift the cost for care to those with insurance, resulting in higher premiums. To that end, in order to continue to provide access to high quality care in the communities we serve, Novant Health Brunswick Medical Center depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and the financial viability of hospital services. Policies that would expand eligibility for Medicaid would improve the health of more than 500,000 North Carolinians by making health insurance coverage available to them; while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity. Policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our communities, such as labor/delivery rooms and operating rooms. Finally, policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Novant Health Brunswick Medical Center's ability to provide care to all members of the communities we serve.

To that end, I request that the North Carolina General Assembly and the Administration support policies that expand eligibility for Medicaid coverage in North Carolina, maintain CON and oppose repeal or piecemeal deregulation, and ensure adequate reimbursement for services provided to all patients.

A handwritten signature in purple ink that reads 'Shelbourn Stevens'.

Shelbourn Stevens, President & COO

Novant Health Brunswick Medical Center



The logo for Novant Health, featuring a large blue 'N' followed by two blue squares.

## Resolution Urging North Carolina to Support Access to Affordable Quality Healthcare

**WHEREAS**, a healthy workforce and greater access to affordable health care are key to a successful North Carolina economy;

**WHEREAS**, in 2018, Novant Health Brunswick Medical Center did its part to support that economy by providing more than 32,000 emergency room visits in 2018. Novant Health invested approximately \$884 million in total community benefit to include unpaid cost of Medicare and Medicaid and \$154.7 million in charity care. This change would create a need to shift the cost for this care to those with insurance, resulting in higher premiums;

**WHEREAS**, in order to continue to provide access to high quality care in the communities we serve, Novant Health Brunswick Medical Center depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and the financial viability of hospital services;

**WHEREAS**, policies to expand eligibility for Medicaid would improve the health of more than 500,000 North Carolinians by making health insurance coverage available to them; while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity;

**WHEREAS**, policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our communities, such as labor/delivery and operating room services;

**AND WHEREAS**, policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Novant Health Brunswick Medical Center's ability to provide care to all members of the communities we serve.

### **BE IT THEREFORE RESOLVED that:**

Novant Health Brunswick Medical Center urges the North Carolina General Assembly to expand eligibility for Medicaid coverage in North Carolina, and

Novant Health Brunswick Medical Center urges the North Carolina General Assembly and the Administration to support CON and oppose repeal or piecemeal deregulation, and Novant Health Brunswick Medical Center urges the North Carolina General Assembly and the Administration to support policies that ensure adequate reimbursement for services provided to all patients,

This resolution shall be effective on and after its passage and shall be shared with the members of the North Carolina General Assembly and the Administration.

A handwritten signature in blue ink, reading 'John Carpenter', written over a horizontal line.

John Carpenter, Chair, Board of Directors

Novant Health Brunswick Medical Center

As policies are considered in the North Carolina General Assembly, as president of Novant Health Charlotte Orthopedic Hospital, I encourage lawmakers to keep in mind that a healthy workforce and greater access to affordable health care are key to a successful (county or city) and North Carolina economy. Novant Health doing its part to support that economy by investing approximately \$884 million in total community benefit in 2018 to include unpaid cost of Medicare and Medicaid and \$154.7 million in charity care system wide. To that end, in order to continue to provide access to high quality care in the communities we serve, Novant Health Charlotte Orthopedic Hospital depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and the financial viability of hospital services. Policies that would expand eligibility for Medicaid would improve the health of more than 500,000 North Carolinians by making health insurance coverage available to them; while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity.

Policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our communities, such as orthopedic trauma care. Finally, policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Novant Health Charlotte Orthopedic Hospital's ability to provide care to all members of the communities we serve.

To that end, I request that the North Carolina General Assembly and the Administration support policies that expand eligibility for Medicaid coverage in North Carolina, maintain CON and oppose repeal or piecemeal deregulation, and ensure adequate reimbursement for services provided to all patients.

Regards,



Jason Bernd

President & COO

Novant Health Charlotte Orthopedic Hospital

A large, stylized purple 'N' logo, identical in design to the one in the header but larger in scale.

# Resolution Urging North Carolina to Support Access to Affordable Quality Healthcare

**WHEREAS,** a healthy workforce and greater access to affordable health care are key to a successful North Carolina economy;

**WHEREAS,** Novant Health Southern Piedmont Region is doing its part to support that economy by providing more than 234,846 emergency room visits to patients and, in 2018, investing approximately \$884 million in total community benefit to include unpaid cost of Medicare and Medicaid and \$154.7 million in charity care system wide, which creates the need to shift the cost for this care to those with insurance, resulting in higher premiums;

**WHEREAS,** in order to continue to provide access to high quality care in the communities we serve, Novant Health Southern Piedmont Region depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and the financial viability of hospital services;

**WHEREAS,** policies to expand eligibility for Medicaid would improve the health of more than 500,000 North Carolinians by making health insurance coverage available to them; while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity;

**WHEREAS,** policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our communities, such as labor and deliver and neonatal intensive care services;

**AND WHEREAS,** policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Novant Health Southern Piedmont Region's ability to provide care to all members of the communities we serve.

**BE IT THEREFORE RESOLVED that:**

Novant Health Southern Piedmont Region urges the North Carolina General Assembly to expand eligibility for Medicaid coverage in North Carolina, and

Novant Health Southern Piedmont Region urges the North Carolina General Assembly and the Administration to support CON and oppose repeal or piecemeal deregulation, and

Novant Health Southern Piedmont Region urges the North Carolina General Assembly and the Administration to support policies that ensure adequate reimbursement for services provided to all patients,

This resolution shall be effective on and after its passage and shall be shared with the members of the North Carolina General Assembly and the Administration.

A handwritten signature in purple ink, appearing to read 'T. J. Gen', written over a horizontal line.

Chair, Board of Directors  
Novant Health Southern Piedmont Region

April 5, 2019

Date





**Matthews Medical Center**

1500 Matthews Township Parkway  
Matthews, NC 28078

April 5, 2019

As policies are considered in the North Carolina General Assembly, as president and coo of Novant Health Matthews Medical Center, I encourage lawmakers to keep in mind that a healthy workforce and greater access to affordable health care are key to a successful city and North Carolina economy. Novant Health Matthews Medical Center is doing its part to support that economy by providing more than 49,830 emergency room visits to patients and, in 2018, investing approximately \$884 million in total community benefit to include unpaid cost of Medicare and Medicaid and \$154.7 million in charity care system wide, which creates the need to shift the cost for this care to those with insurance, resulting in higher premiums.

To that end, in order to continue to provide access to high quality care in the communities we serve, Novant Health Matthews Medical Center depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and the financial viability of hospital services. Policies that would expand eligibility for Medicaid would improve the health of more than 500,000 North Carolinians by making health insurance coverage available to them; while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity.

Policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our communities, such as labor and deliver and neonatal intensive care services. Finally, policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Novant Health Matthews Medical Center's ability to provide care to all members of the communities we serve.

To that end, I request that the North Carolina General Assembly and the Administration support policies that expand eligibility for Medicaid coverage in North Carolina, maintain CON and oppose repeal or piecemeal deregulation, and ensure adequate reimbursement for services provided to all patients.

Thank you for your support.

Sincerely,

A handwritten signature in black ink that reads 'Roland R Bibeau'.

Roland R Bibeau  
President & COO  
[rrbibeau@novanthealth.org](mailto:rrbibeau@novanthealth.org)





Presbyterian Medical Center

200 Hawthorne Lane  
Charlotte, NC 28204

[novanthealth.org](http://novanthealth.org)

April 5, 2019

Dear Members of North Carolina General Assembly,

As policies are considered in the North Carolina General Assembly, as president of Novant Health Presbyterian Medical Center, I encourage lawmakers to keep in mind that a healthy workforce and greater access to affordable health care are key to a successful (county or city) and North Carolina economy. Novant Health Presbyterian Medical Center is doing its part to support that economy by providing more than 90,636 emergency room visits to uninsured patients and, in 2018, and investing approximately \$884 million in total community benefit to include unpaid cost of Medicare and Medicaid and \$154.7 million in charity care throughout the Novant Health system, which creates the need to shift the cost for this care to those with insurance, resulting in higher premiums. To that end, in order to continue to provide access to high quality care in the communities we serve, Novant Health Presbyterian Medical Center depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and the financial viability of hospital services. Policies that would expand eligibility for Medicaid would improve the health of more than 500,000 North Carolinians by making health insurance coverage available to them; while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity. Policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our communities, such as areas only Level IV epilepsy center Level IV neonatal intensive care services, in addition to providing expertise through eight Institutes and Innovation centers. Finally, policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Novant Health Presbyterian Medical Center's ability to provide care to all members of the communities we serve.

To that end, I request that the North Carolina General Assembly and the Administration support policies that expand eligibility for Medicaid coverage in North Carolina, maintain CON and oppose repeal or piecemeal deregulation, and ensure adequate reimbursement for services provided to all patients.

A handwritten signature in blue ink, appearing to read 'Saad Ehtisham', written over a horizontal line.

Saad Ehtisham, FACHE

President, Novant Health Presbyterian Medical Center

April 8, 2019



Rowan Medical Center

612 Mocksville Avenue  
Salisbury, NC 28144



## Resolution Urging North Carolina to Support Access to Affordable Quality Healthcare

**WHEREAS**, a healthy workforce and greater access to affordable health care are key to a successful North Carolina economy;

**WHEREAS**, in 2018, Novant Health Rowan Medical Center did its part to support that economy by providing more than 51,000 emergency room visits to uninsured patients and investing approximately \$884 million in total community benefit to include unpaid cost of Medicare and Medicaid and \$154.7 million in charity care throughout the Novant Health system, which creates the need to shift the cost for this care to those with insurance, resulting in higher premiums;

**WHEREAS**, in order to continue to provide access to high quality care in the communities we serve, Novant Health Rowan Medical Center depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and the financial viability of hospital services;

**WHEREAS**, policies to expand eligibility for Medicaid would improve the health of more than 500,000 North Carolinians by making health insurance coverage available to them; while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity;

**WHEREAS**, policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our communities, such as labor and delivery and emergency services;

**AND WHEREAS**, policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Novant Health Rowan Medical Center's ability to provide care to all members of the communities we serve.

### **BE IT THEREFORE RESOLVED that:**

Novant Health Rowan Medical Center urges the North Carolina General Assembly to expand eligibility for Medicaid coverage in North Carolina, and

Novant Health Rowan Medical Center urges the North Carolina General Assembly and the Administration to support CON and oppose repeal or piecemeal deregulation, and

Novant Health Rowan Medical Center urges the North Carolina General Assembly and the Administration to support policies that ensure adequate reimbursement for services provided to all patients,

This resolution shall be effective on and after its passage and shall be shared with the members of the North Carolina General Assembly and the Administration.

  
James C. Johnson, MD, Chair, Board of Directors,  
Novant Health Rowan Medical Center

4.8.19  
Date





Rowan Medical Center

612 Mocksville Avenue  
Salisbury, NC 28144

April 8, 2019

As policies are considered in the North Carolina General Assembly, as president of Novant Health Rowan Medical Center, I encourage lawmakers to keep in mind that a healthy workforce and greater access to affordable health care are key to a successful county and North Carolina economy. Novant Health Rowan Medical Center is doing its part to support that economy by providing more than 51,000 emergency room visits to uninsured patients and, in 2018, investing approximately \$884 million in total community benefit to include unpaid cost of Medicare and Medicaid and \$154.7 million in charity care throughout the Novant Health system, which creates the need to shift the cost for this care to those with insurance, resulting in higher premiums. To that end, in order to continue to provide access to high quality care in the communities we serve, Novant Health Rowan Medical Center depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and the financial viability of hospital services. Policies that would expand eligibility for Medicaid would improve the health of more than 500,000 North Carolinians by making health insurance coverage available to them, while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity. Policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our communities, such as labor and delivery and emergency services. Finally, policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Novant Health Rowan Medical Center's ability to provide care to all members of the communities we serve.

To that end, I request that the North Carolina General Assembly and the Administration support policies that expand eligibility for Medicaid coverage in North Carolina, maintain CON and oppose repeal or piecemeal deregulation, and ensure adequate reimbursement for services provided to all patients.

A handwritten signature in blue ink that reads 'Darise D. Caldwell'.

Darise D. Caldwell

President, Novant Health Rowan Medical Center

April 5, 2019

As policies are considered in the North Carolina General Assembly, as president of Novant Health Huntersville Medical Center, I encourage lawmakers to keep in mind that a healthy workforce and greater access to affordable health care are key to a successful Lake Norman region and North Carolina economy. Novant Health Huntersville Medical Center is doing its part to support that economy by providing more than 6,000 emergency room visits to uninsured patients in 2018. Novant Health invested approximately \$884 million in total community benefit to include unpaid cost of Medicare and Medicaid and \$154.7 million in charity care throughout the Novant Health system, which creates the need to shift the cost for this care to those with insurance, resulting in higher premiums. To that end, in order to continue to provide access to high quality care in the communities we serve, Novant Health Huntersville Medical Center depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and the financial viability of hospital services. Policies that would expand eligibility for Medicaid would improve the health of more than 500,000 North Carolinians by making health insurance coverage available to them; while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity. Policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our communities, such as labor and deliver and neonatal intensive care services. Finally, policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Novant Health Huntersville Medical Center's ability to provide care to all members of the communities we serve.

To that end, I request that the North Carolina General Assembly and the Administration support policies that expand eligibility for Medicaid coverage in North Carolina, maintain CON and oppose repeal or piecemeal deregulation, and ensure adequate reimbursement for services provided to all patients.



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President, Novant Health Huntersville Medical Center



**Johnston Health Service Corporation  
Board of Directors  
Resolution on Legislative Policy Initiatives**

WHEREAS, Johnston Health Service Corporation is a hospital based in Smithfield, North Carolina and an affiliate and network hospital of the UNC Health Care System; and

WHEREAS, the Johnston Health Service Corporation and UNC Health Care System's mission is to improve the health and wellbeing of North Carolinians and others whom we serve. We accomplish this first by prioritizing access to affordable, high quality care across the entire state of North Carolina. We do this through providing leadership and excellence in the interrelated areas of patient care, education, and research; and

WHEREAS, the UNC Health Care System, including affiliate hospitals, provided \$600,000,000 in uncompensated care to patients in FY2018, and believe that every patient who walks through our doors deserves equal, high quality levels of care; and

WHEREAS, we believe that protecting the health of communities such as Johnston County, Harnett County, Sampson County, Wilson County, and Wayne County, and our state as a whole means protecting all hospitals and the citizens they serve. This requires a focus on chief health care initiatives such as closing the insurance coverage gap, maintaining the integrity of Certificate of Need laws, maintaining and expanding Medicaid supplemental payments to critical health care providers and protecting one of our state's strongest assets: affordable and accessible health insurance for our state employees and retirees; and

WHEREAS, strong, vibrant health care services in all areas of our state provide consistent access to primary and preventative care services close to home. Increased and protected access to primary and preventatives services results in better health outcomes and lower health care costs for residents, taxpayers, employers and government payers; and

WHEREAS, the health of communities in other states that have previously expanded Medicaid have benefited through the overall increased health of Medicaid recipients, reduced emergency department use, increased detection of unknown or previously unaddressed health conditions, decreased medical debt holding and increase the ability to pay other non-medical bills. Our economy will also benefit as increasing health insurance coverage has been shown to have a return on investment of 1.5 to 2.0 for every dollar and has the potential to create 43,000 jobs in North Carolina by 2020; and

WHEREAS, Certificate of Need laws help to ensure regulation of the health care community. These laws ensure the vitality of pre-existing providers in offering health care services for all of our communities, providing care close to home, and simultaneously creating economic support for the communities who rely on it; and

WHEREAS, Medicaid supplemental payments are vital in the administrative health of hospitals who provide substantial levels of uncompensated care. Maintenance of these payment models are also critical in the recruitment and retention of physicians at a time of a looming physician shortage in our state. Expansion of supplemental payment programs can be accomplished through the Department of Health and Human Services working with newly contracted Medicaid managed-care companies; and

WHEREAS, as the proud employer of over 13,000 state employees, the UNC Health Care System is especially committed to working toward a long-term solution for our State Employees Health Plan, one that ensures affordability and accessibility for the families who need it most. We believe that the Plan will succeed best when all stakeholders are at the table, able to consider value-based approaches and come to an agreed-upon path forward that protects both patients and provider communities; and

THEREFORE, be it resolved that the Board of Directors of Johnston Health Services Corporation encourages the Governor and General Assembly to make the health of every community in North Carolina a priority by supporting each of these policies either through legislation or policy changes.

This resolution was passed by the Board of Directors of Johnston Health Services Corporation on the 17<sup>th</sup> day of April in the year of 2019 and will be sent to Governor Roy Cooper, all members of the North Carolina General Assembly with constituents in our service area as well as the Secretary of Health and Human Services, Mandy Cohen.

Johnston Health Services Corporation

By: 

Name: Eric M. Janis, MD

Title: Chairman of Board

Date: 4/24/2019

A large, stylized purple 'N' logo, identical in design to the one in the header but larger in scale.

# Resolution Urging North Carolina to Support Access to Affordable Quality Healthcare

**WHEREAS,** a healthy workforce and greater access to affordable health care are key to a successful North Carolina economy;

**WHEREAS,** Novant Health Southern Piedmont Region is doing its part to support that economy by providing more than 234,846 emergency room visits to patients and, in 2018, investing approximately \$884 million in total community benefit to include unpaid cost of Medicare and Medicaid and \$154.7 million in charity care system wide, which creates the need to shift the cost for this care to those with insurance, resulting in higher premiums;

**WHEREAS,** in order to continue to provide access to high quality care in the communities we serve, Novant Health Southern Piedmont Region depends on community and elected leaders to support policies that promote healthier patient outcomes, value, and the financial viability of hospital services;

**WHEREAS,** policies to expand eligibility for Medicaid would improve the health of more than 500,000 North Carolinians by making health insurance coverage available to them; while also creating 43,000 jobs in 5 years and generating billions of dollars in economic activity;

**WHEREAS,** policies that support the North Carolina Certificate of Need (CON) program allow hospitals to operate 24/7, every day of the year to provide essential services in our communities, such as labor and deliver and neonatal intensive care services;

**AND WHEREAS,** policies that ensure adequate reimbursement for services provided to all patients, including state employees and Medicaid recipients, will maintain Novant Health Southern Piedmont Region's ability to provide care to all members of the communities we serve.

**BE IT THEREFORE RESOLVED that:**

Novant Health Southern Piedmont Region urges the North Carolina General Assembly to expand eligibility for Medicaid coverage in North Carolina, and

Novant Health Southern Piedmont Region urges the North Carolina General Assembly and the Administration to support CON and oppose repeal or piecemeal deregulation, and

Novant Health Southern Piedmont Region urges the North Carolina General Assembly and the Administration to support policies that ensure adequate reimbursement for services provided to all patients,

This resolution shall be effective on and after its passage and shall be shared with the members of the North Carolina General Assembly and the Administration.

A handwritten signature in purple ink, appearing to read 'T. J. Gen', written over a horizontal line.

Chair, Board of Directors  
Novant Health Southern Piedmont Region

April 5, 2019

Date



WHEREAS, Onslow Memorial Hospital is a hospital based in Jacksonville, North Carolina and an affiliate and network hospital of the UNC Health Care System; and

WHEREAS, the Onslow Memorial Hospital and UNC Health Care System's mission is to improve the health and wellbeing of North Carolinians and others whom we serve. We accomplish this first by prioritizing access to affordable, high quality care across the entire state of North Carolina. We do this through providing leadership and excellence in the interrelated areas of patient care, education, and research; and

WHEREAS, the UNC Health Care System, including affiliate hospitals, provided \$600,000,000 in uncompensated care to patients in FY2018, and believe that every patient who walks through our doors deserves equal, high quality levels of care; and

WHEREAS, we believe that protecting the health of communities such as Onslow County and surrounding communities and our state as a whole means protecting all hospitals and the citizens they serve. This requires a focus on chief health care initiatives such as closing the insurance coverage gap, maintaining the integrity of Certificate of Need laws, maintaining and expanding Medicaid supplemental payments to critical health care providers and protecting one of our state's strongest assets: affordable and accessible health insurance for our state employees and retirees; and

WHEREAS, strong, vibrant health care services in all areas of our state provide consistent access to primary and preventative care services close to home. Increased and protected access to primary and preventative services results in better health outcomes and lower health care costs for residents, taxpayers, employers and government payers; and

WHEREAS, the health of communities in other states that have previously expanded Medicaid have benefited through the overall increased health of Medicaid recipients, reduced emergency department use, increased detection of unknown or previously unaddressed health conditions, decreased medical debt holding and increase the ability to pay other non-medical bills. Our economy will also benefit as increasing health insurance coverage has been shown to have a return on investment of 1.5 to 2.0 for every dollar and has the potential to create 43,000 jobs in North Carolina by 2020; and

WHEREAS, Certificate of Need laws help to ensure regulation of the health care community. These laws ensure the vitality of pre-existing providers in offering health care services for all of our communities, providing care close to home, and simultaneously creating economic support for the communities who rely on it; and

WHEREAS, Medicaid supplemental payments are vital in the administrative health of hospitals who provide substantial levels of uncompensated care. Maintenance of these payment models are also critical in the recruitment and retention of physicians at a time of a looming physician shortage in our state. Expansion of supplemental payment programs can be accomplished through the Department of Health and Human Services working with newly contracted Medicaid managed-care companies; and

WHEREAS, as the proud employer of over 13,000 state employees, the UNC Health Care System is especially committed to working toward a long-term solution for our State Employees Health Plan, one that ensures affordability and accessibility for the families who need it most. We believe that the Plan will succeed best when all stakeholders are at the table, able to consider value-based approaches and come to an agreed-upon path forward that protects both patients and provider communities; and

THEREFORE, be it resolved that the Board of Directors of Onslow Memorial Hospital encourages the Governor and General Assembly to make the health of every community in North Carolina a priority by supporting each of these policies either through legislation or policy changes.

This resolution was passed by the Board of Directors of Onslow Memorial Hospital on the 25th day of April in the year of 2019 and will be sent to Governor Roy Cooper, all members of the North Carolina General Assembly with constituents in our service area as well as the Secretary of Health and Human Services, Mandy Cohen.

WHEREAS, Caldwell Memorial Hospital, Inc. is a hospital based in Lenoir, North Carolina and an affiliate and network hospital of the UNC Health Care System; and

WHEREAS, the Caldwell Memorial Hospital, Inc. and UNC Health Care System's mission is to improve the health and wellbeing of North Carolinians and others whom we serve. We accomplish this first by prioritizing access to affordable, high quality care across the entire state of North Carolina. We do this through providing leadership and excellence in the interrelated areas of patient care, education, and research; and

WHEREAS, the UNC Health Care System, including affiliate hospitals, provided \$600,000,000 in uncompensated care to patients in FY2018, and believe that every patient who walks through our doors deserves equal, high quality levels of care; and

WHEREAS, we believe that protecting the health of communities such as Caldwell County and our state as a whole means protecting all hospitals and the citizens they serve. This requires a focus on chief health care initiatives such as closing the insurance coverage gap, maintaining the integrity of Certificate of Need laws, maintaining and expanding Medicaid supplemental payments to critical health care providers and protecting one of our state's strongest assets: affordable and accessible health insurance for our state employees and retirees; and

WHEREAS, strong, vibrant health care services in all areas of our state provide consistent access to primary and preventative care services close to home. Increased and protected access to primary and preventative services results in better health outcomes and lower health care costs for residents, taxpayers, employers and government payers; and

WHEREAS, the health of communities in other states that have previously expanded Medicaid have benefited through the overall increased health of Medicaid recipients, reduced emergency department use, increased detection of unknown or previously unaddressed health conditions, decreased medical debt holding and increase the ability to pay other non-medical bills. Our economy will also benefit as increasing health insurance coverage has been shown to have a return on investment of 1.5 to 2.0 for every dollar and has the potential to create 43,000 jobs in North Carolina by 2020; and

WHEREAS, Certificate of Need laws help to ensure regulation of the health care community. These laws ensure the vitality of pre-existing providers in offering health care services for all of our communities, providing care close to home, and simultaneously creating economic support for the communities who rely on it; and

WHEREAS, Medicaid supplemental payments are vital in the administrative health of hospitals who provide substantial levels of uncompensated care. Maintenance of these payment models are also critical in the recruitment and retention of physicians at a time of a looming physician shortage in our state. Expansion of supplemental payment programs can be accomplished through the Department of Health and Human Services working with newly contracted Medicaid managed-care companies; and

WHEREAS, as the proud employer of over 13,000 state employees, the UNC Health Care System is especially committed to working toward a long-term solution for our State Employees Health Plan, one that ensures affordability and accessibility for the families who need it most. We believe that the Plan will succeed best when all stakeholders are at the table, able to consider value-based approaches and come to an agreed-upon path forward that protects both patients and provider communities; and



THEREFORE, be it resolved that the Executive Committee of the Board of Directors of Caldwell Memorial Hospital, Inc. encourages the Governor and General Assembly to make the health of every community in North Carolina a priority by supporting each of these policies either through legislation or policy changes.

This resolution was passed by the Executive Committee of the Board of Directors of Caldwell Memorial Hospital, Inc. on the 26 day of April in the year of 2019 and will be sent to Governor Roy Cooper, all members of the North Carolina General Assembly with constituents in our service area as well as the Secretary of Health and Human Services, Mandy Cohen.

**RESOLUTIONS OF THE BOARD OF DIRECTORS OF  
J. ARTHUR DOSHER MEMORIAL HOSPITAL**

The following Resolutions were duly adopted by the Board of Directors J. Arthur Doshier Memorial Hospital, a North Carolina tax-exempt township hospital (the "Hospital"), in a meeting held on March 26, 2019.

**WHEREAS**, healthy citizens and access to affordable health care are key to the Smithfield Township economy;

**WHEREAS**, the Hospital estimates that thousands of Brunswick County residents are uninsured, and many lack sufficient financial resources to obtain necessary health care;

**WHEREAS**, the Hospital estimates that, each year, it provides 2,534 emergency room visits to uninsured patients, approximately \$8,773,837 in uncompensated care, and \$758,694 in charity care;

**WHEREAS**, expanding Medicaid coverage would extend insurance to approximately 500,000 people across North Carolina, including many residents of Brunswick County;

**WHEREAS**, research has shown that Medicaid expansion is associated with improved hospital financial performance in rural communities;

**WHEREAS**, closing the coverage gap would create 43,000 new jobs in North Carolina and generate billions of dollars in new North Carolina business activity; and

**WHEREAS**, federal funding will cover 90% of the cost for states to expand Medicaid to citizens who need access to affordable health insurance.

NOW, THEREFORE, BE IT RESOLVED, that the Hospital urges the North Carolina General Assembly to expand Medicaid in North Carolina as soon as possible.

The Resolutions were duly adopted by the Board of Directors of the Hospital effective on March 26, 2019, and have been attached to the written minutes for the duly called regular meeting of the Board of Directors on that date.

This the 26<sup>th</sup> day of March, 2019.

  
\_\_\_\_\_  
Scott Starks, MD  
Chair of the Board



2460 Curtis Ellis Drive, Rocky Mount, NC 27804  
252 962-8000 / [www.nashunchealthcare.org](http://www.nashunchealthcare.org)

WHEREAS, Nash UNC Health Care is a hospital based in Rocky Mount, North Carolina and an affiliate and network hospital of the UNC Health Care System; and

WHEREAS, the Nash UNC Health Care and UNC Health Care System's mission is to improve the health and wellbeing of North Carolinians and others whom we serve. We accomplish this first by prioritizing access to affordable, high quality care across the entire state of North Carolina. We do this through providing leadership and excellence in the interrelated areas of patient care, education, and research; and

WHEREAS, the UNC Health Care System, including affiliate hospitals, provided \$600,000,000 in uncompensated care to patients in FY2018, and believe that every patient who walks through our doors deserves equal, high quality levels of care; and

WHEREAS, we believe that protecting the health of communities such as Nash County, Rocky Mount and our state as a whole means protecting all hospitals and the citizens they serve. This requires a focus on chief health care initiatives such as closing the insurance coverage gap, maintaining the integrity of Certificate of Need laws, maintaining and expanding Medicaid supplemental payments to critical health care providers and protecting one of our state's strongest assets: affordable and accessible health insurance for our state employees and retirees; and

WHEREAS, strong, vibrant health care services in all areas of our state provide consistent access to primary and preventative care services close to home. Increased and protected access to primary and preventative services results in better health outcomes and lower health care costs for residents, taxpayers, employers and government payers; and

WHEREAS, the health of communities in other states that have previously expanded Medicaid have benefited through the overall increased health of Medicaid recipients, reduced emergency department use, increased detection of unknown or previously unaddressed health conditions, decreased medical debt holding and increase the ability to pay other non-medical bills. Our economy will also benefit as increasing health insurance coverage has been shown to have a return on investment of 1.5 to 2.0 for every dollar and has the potential to create 43,000 jobs in North Carolina by 2020; and

WHEREAS, Certificate of Need laws help to ensure regulation of the health care community. These laws ensure the vitality of pre-existing providers in offering health care services for all of our communities, providing care close to home, and simultaneously creating economic support for the communities who rely on it; and

WHEREAS, Medicaid supplemental payments are vital in the administrative health of hospitals who provide substantial levels of uncompensated care. Maintenance of these payment models are also critical in the recruitment and retention of physicians at a time of a looming physician shortage in our state. Expansion of supplemental payment programs can be accomplished through the Department of Health and Human Services working with newly contracted Medicaid managed-care companies; and

WHEREAS, as the proud employer of over 13,000 state employees, the UNC Health Care System is especially committed to working toward a long-term solution for our State Employees Health Plan, one that ensures affordability and accessibility for the families who need it most. We believe that the Plan will succeed best when all stakeholders are at the table, able to consider value-based approaches and come to an agreed-upon path forward that protects both patients and provider communities; and

THEREFORE, be it resolved that the Board of Commissioners of Nash UNC Health Care encourages the Governor and General Assembly to make the health of every community in North Carolina a priority by supporting each of these policies either through legislation or policy changes.

This resolution was passed by the Executive Committee of the Board of Commissioners of Nash UNC Health Care on the 23<sup>rd</sup> day of April in the year of 2019, will be presented to the full Board of Commissioners of Nash UNC on the 2<sup>nd</sup> day of May in the year 2019 and is being sent to Governor Roy Cooper, all members of the North Carolina General Assembly with constituents in our service area as well as the Secretary of Health and Human Services, Mandy Cohen.



## RESOLUTION OF THE BOARD OF TRUSTEES OF CHATHAM HOSPITAL, INCORPORATED

WHEREAS, Chatham Hospital, Inc. is a hospital based in Siler City, North Carolina and an affiliate and network hospital of the UNC Health Care System; and

WHEREAS, the Chatham Hospital, Inc. and UNC Health Care System's mission is to improve the health and wellbeing of North Carolinians and others whom we serve. We accomplish this first by prioritizing access to affordable, high quality care across the entire state of North Carolina. We do this through providing leadership and excellence in the interrelated areas of patient care, education, and research; and

WHEREAS, the UNC Health Care System, including affiliate hospitals, provided \$600,000,000 in uncompensated care to patients in FY2018, and believe that every patient who walks through our doors deserves equal, high quality levels of care; and

WHEREAS, we believe that protecting the health of communities such as Chatham County and the surrounding area and our state as a whole means protecting all hospitals and the citizens they serve. This requires a focus on chief health care initiatives such as closing the insurance coverage gap, maintaining the integrity of Certificate of Need laws, maintaining and expanding Medicaid supplemental payments to critical health care providers and protecting one of our state's strongest assets: affordable and accessible health insurance for our state employees and retirees; and

WHEREAS, strong, vibrant health care services in all areas of our state provide consistent access to primary and preventative care services close to home. Increased and protected access to primary and preventative services results in better health outcomes and lower health care costs for residents, taxpayers, employers and government payers; and

WHEREAS, the health of communities in other states that have previously expanded Medicaid have benefited through the overall increased health of Medicaid recipients, reduced emergency department use, increased detection of unknown or previously unaddressed health conditions, decreased medical debt holding and increase the ability to pay other non-medical bills. Our economy will also benefit as increasing health insurance coverage has been shown to have a return on investment of 1.5 to 2.0 for every dollar and has the potential to create 43,000 jobs in North Carolina by 2020; and

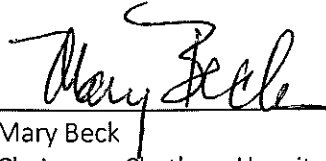
WHEREAS, Certificate of Need laws help to ensure regulation of the health care community. These laws ensure the vitality of pre-existing providers in offering health care services for all of our communities, providing care close to home, and simultaneously creating economic support for the communities who rely on it; and

WHEREAS, Medicaid supplemental payments are vital in the administrative health of hospitals who provide substantial levels of uncompensated care. Maintenance of these payment models are also critical in the recruitment and retention of physicians at a time of a looming physician shortage in our state. Expansion of supplemental payment programs can be accomplished through the Department of Health and Human Services working with newly contracted Medicaid managed-care companies; and

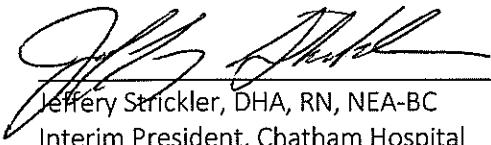
WHEREAS, as the proud employer of over 13,000 state employees, the UNC Health Care System is especially committed to working toward a long-term solution for our State Employees Health Plan, one that ensures affordability and accessibility for the families who need it most. We believe that the Plan will succeed best when all stakeholders are at the table, able to consider value-based approaches and come to an agreed-upon path forward that protects both patients and provider communities; and

THEREFORE, be it resolved that the Board of Directors of Chatham Hospital, Inc. encourages the Governor and General Assembly to make the health of every community in North Carolina a priority by supporting each of these policies either through legislation or policy changes.

This resolution was passed by the Board of Directors of Chatham Hospital, Inc. on the 16<sup>th</sup> day of April in the year of 2019 and will be sent to Governor Roy Cooper, all members of the North Carolina General Assembly with constituents in our service area as well as the Secretary of Health and Human Services, Mandy Cohen.

A handwritten signature in black ink, appearing to read "Mary Beck", written over a horizontal line.

Mary Beck  
Chairman, Chatham Hospital Board of Trustees

A handwritten signature in black ink, appearing to read "Jeffery Strickler", written over a horizontal line.

Jeffery Strickler, DHA, RN, NEA-BC  
Interim President, Chatham Hospital



**University of North Carolina Health Care System  
2019 Legislative and Policy Initiatives**

WHEREAS, the University of North Carolina Health Care System is the State's Health Care System, based in Chapel Hill, North Carolina; and

WHEREAS, the UNC Health Care System's mission is to improve the health and wellbeing of North Carolinians and others whom we serve. We accomplish this first by prioritizing access to affordable, high quality care across the entire state of North Carolina. We do this through providing leadership and excellence in the interrelated areas of patient care, education, and research; and

WHEREAS, the UNC Health Care System, including affiliate network hospitals, provided approximately \$600,000,000 in charity care to patients in FY2018 and believe that every patient who walks through our doors deserves equal levels of care; and

WHEREAS, we believe that protecting the health of communities throughout North Carolina means protecting all hospitals and the citizens they serve. This requires a focus on chief health care initiatives such as closing the insurance coverage gap, maintaining the integrity of Certificate of Need laws, maintaining expanding supplemental payments to critical health care providers and protecting one of our state's strongest assets: affordable and accessible health insurance for our state employees and retirees; and

WHEREAS, strong, vibrant health care services in all areas of our state provide consistent access to primary and preventative care services close to home. Increased and protected access to primary and preventative services results in better health outcomes and lower health care costs for residents, taxpayers, employers and government payors; and

WHEREAS, the health of communities in other states that have previously expanded Medicaid have benefited through the overall increased health of Medicaid recipients, reduced emergency department use, increased detection of unknown or previously unaddressed health conditions, decreased medical debt holding and increase the ability to pay other non-medical bills. Our economy will also benefit as increasing health insurance coverage has been shown to have a return on investment of 1.5 to 2.0 for every dollar and has the potential to create 43,000 jobs in North Carolina by 2020; and

WHEREAS, Certificate of Need laws help to maintain regulation of the health care community. These laws ensure the vitality of pre-existing providers in offering health care services for all of our communities, providing care close to home, and simultaneously creating economic support for the communities who rely on it; and



WHEREAS, Medicaid supplemental payments are vital in the administrative health of hospitals who provide substantial levels of uncompensated care. Maintenance of these payment models are also critical in the recruitment and retention of physicians at a time of a looming physician shortage in our state. Expansion of supplemental payment programs can be accomplished through the Department of Health and Human Services working with newly contracted Medicaid managed-care companies; and

WHEREAS, as the proud employer of over 13,000 state employees, the UNC Health Care System is especially committed to working toward a long-term solution for our State Employees Health Plan, one that ensures affordability and accessibility for the families who need it most. We believe that the Plan will succeed best when all stakeholders are at the table, able to consider value-based approaches and come to an agreed-upon path forward that protects both patients and provider communities; and

THEREFORE, be it resolved that the Board of Directors of the UNC Health Care System encourages the Governor and General Assembly to make the health of every community in North Carolina a priority by supporting each of these policies either through legislation or policy changes.

This resolution was endorsed by the Board of Directors of the UNC Health Care System and will be sent to Governor Roy Cooper, all members of the North Carolina General Assembly as well as the Secretary of Health and Human Services, Mandy Cohen.

ADOPTED UNANIMOUSLY, THIS 5TH DAY OF APRIL, TWO THOUSAND AND NINETEEN.

A handwritten signature in black ink, appearing to read "Charles D. Owen III", written over a horizontal line.

Charles D. Owen, III  
Chair, Board of Directors

A handwritten signature in black ink, appearing to read "A. Wesley Burks", written over a horizontal line.

A. Wesley Burks, MD  
Chief Executive Officer



## RESOLUTION OF THE VIDANT ROANOKE-CHOWAN HOSPITAL DIRECTORS COUNCIL

**WHEREAS**, Vidant Health is a not for profit health system operating 8 hospitals, 1447 beds, and over 85 practice sites serving 1.4 million people across 29 counties in eastern North Carolina, and

**WHEREAS**, the mission of Vidant Health is "To improve the health and well-being of eastern North Carolina"; and

**WHEREAS**, rural eastern North Carolina has been one of the most difficult health care markets in the United States, where poverty is a reality for many in our communities and access to quality care is often the difference between life and death; and

**WHEREAS**, proposed changes to the North Carolina State Health Plan would remove more than \$400 million annually from Health Care systems across North Carolina, \$38 million annually from Vidant Health, with an overall impact of nearly \$70 million in eastern North Carolina; and

**WHEREAS**, North Carolina's Certificate of Need law ensures that all North Carolinians have access, no matter payor sources, to life-saving health care services, such as trauma and emergency care, obstetric and neonatal care, rehabilitation care, cardiac and cancer care in all inpatient and outpatient health care settings, and

**WHEREAS**, the development of a North Carolina strategy for closing this coverage gap in our state will allow us to strengthen and protect our economic prosperity and preserve the freedoms and opportunities that are cherished by the people and businesses of our state; and,

**WHEREAS**, expanding access to health insurance for residents of North Carolina who are unable to afford it today will result in new access to primary care services for the state's most vulnerable populations, better health outcomes and lower health care costs for employers and taxpayers, and

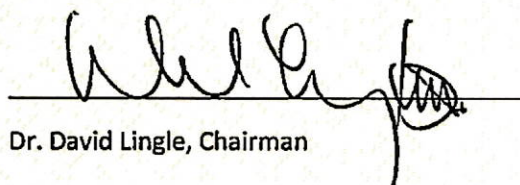
**WHEREAS**, covering the uninsured means better premium value for North Carolinians with private health insurance by lowering costs for everyone; and,

**WHEREAS**, closing the coverage gap would create 43,000 new jobs in the state and generate billions of dollars in new North Carolina business activity;

**NOW THEREFORE, BE IT RESOLVED** that the Vidant Roanoke-Chowan Hospital Directors Council urges the Governor and the General Assembly support legislation that protects rural health care, such as House Bill 184 *Study State Health Plan Design* which promotes a partnership between State Employees, the State Health Plan and providers to build a smarter health plan that promotes better health and manages cost; and

**BE IT FURTHER RESOLVED** that the Vidant Roanoke-Chowan Hospital Directors Council urges the Governor and the General Assembly to close the insurance coverage gap through the passage of Medicaid expansion or other legislation that increases access to affordable health insurance.

**PASSED BY THE VIDANT ROANOKE-CHOWAN DIRECTORS COUNCIL ON THE 16<sup>th</sup> DAY OF MAY IN THE YEAR 2019 AND WILL BE SENT TO THE HONORABLE GOVERNOR ROY COOPER AND ALL MEMBERS OF THE NORTH CAROLINA GENERAL ASSEMBLY SERVING THE VIDANT HEALTH 29 COUNTY SERVICE AREA.**

  
Dr. David Lingle, Chairman





**RESOLUTION OF THE BOARD OF TRUSTEES OF  
SCOTLAND HEALTH CARE SYSTEM**

The following Resolution was duly adopted by the Board of Trustees of Scotland Health Care System, a North Carolina nonprofit corporation (the "Corporation"), in a duly called regular meeting held on June 6, 2019.

**WHEREAS**, healthy citizens and access to affordable health care are key to the Scotland and Robeson Counties economy;

**WHEREAS**, the Corporation estimates that 18% of Scotland County residents are uninsured, and many lack sufficient financial resources to obtain necessary health care;

**WHEREAS**, the Corporation estimates that, each year, it provides **11,000 emergency room visits to uninsured patients, approximately \$10,900,000 in uncompensated care, and \$3,500,000 in charity care;**

**WHEREAS**, expanding Medicaid coverage would extend insurance to approximately 500,000 people across North Carolina, including many residents of Scotland and Robeson County;

**WHEREAS**, research has shown that Medicaid expansion is associated with improved hospital financial performance in rural communities;

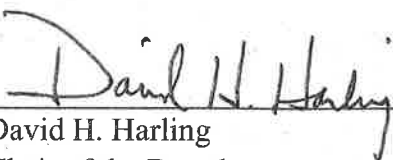
**WHEREAS**, closing the coverage gap would create 43,000 new jobs in North Carolina and generate billions of dollars in new North Carolina business activity; and

**WHEREAS**, federal funding will cover 90% of the cost for states to expand Medicaid to citizens who need access to affordable health insurance.

**NOW, THEREFORE, BE IT RESOLVED**, that the Corporation urges the North Carolina General Assembly to expand Medicaid in North Carolina as soon as possible.

The Resolution was duly adopted by the Board of Trustees of the Corporation effective on June 6, 2019 and have been attached to the written minutes for the duly called regular meeting of the Board of Trustees on that date.

This the 6<sup>th</sup> day of June, 2019.

  
\_\_\_\_\_  
David H. Harling  
Chair of the Board