

*State of North Carolina
Office of the Governor*

*Roy Cooper
Governor*

*20301 Mail Service Center
Raleigh, N.C. 27699-0301*

September 6, 2023

Mr. James Pitaro, President
ESPN Disney Media Networks
ESPN Plaza
Bristol, CT 06010

Mr. Christopher Winfrey, President/CEO
Charter Spectrum Communications
Charter Plaza, 12405 Powerscourt Dr.
St. Louis, MI 63131

Mr. Bob Iger, Chief Executive Officer
Walt Disney Company
50 S. Buena Vista Street
Burbank, CA 91521

Dear President Pitaro, President Winfrey & Chief Executive Officer Iger:

I am writing on behalf of many North Carolinians who are frustrated and angry that their football viewing holiday weekend was ruined because of the Charter Spectrum Communications and Disney dispute. Not only did ESPN and the ACC Network go dark, but other popular channels as well.

Your customers pay a lot of their hard-earned money to watch your entertainment and most of them don't care how you divide the profits they help you earn. But they do care that they are now paying for something they're not getting, and they want you to settle this dispute right away. As an avid sports fan myself, I second that sentiment.

North Carolinians are passionate about college sports and it's a severe blow to have the rug pulled out from under them – especially when most people were not expecting it.

Of course, this dispute is occurring amidst the troubling arms race for larger broadcast deals that has destabilized college sports and caused a chaotic realignment of conferences. Fans are obviously willing to pay their fair share, yet they are concerned about the fight over corporate profits threatening valued traditions like the return of football season.

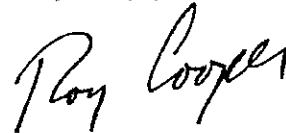
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In our communities, these teams and games matter. Fans who've already put up with a lot of changes, deserve to watch the games they've paid to watch.

I've seen your public positions about why each other is wrong. But we know there is a resolution out there and you should get to it soon without using your customers as leverage. I urge you to work around the clock to resolve this dispute as quickly as possible.

With kind regards, I am

Very truly yours,

A handwritten signature in black ink that reads "Roy Cooper". The signature is written in a cursive, slightly slanted style.

Roy Cooper

RAC/sm

cc: Mr. Jim Phillips, Commissioner
Atlantic Coast Conference
620 South Tryon Street
Charlotte, N. C. 28202